

Title:

Andon - Lean Manufacturing

Word Count:

333

Summary:

Andon is one of the three elements that make up the principle of Jidoka -

Keywords:

andon, lean manufacturing, jidoka, JIT, kanban

Article Body:

Andon is one of the three elements that make up the principle of Jidoka -

Jidoka

Jidoka is made up of three elements, these are: -

1. Andon
2. Full work system
3. Error proofing (pokayoke)

So exactly what does andon look like?

What an Andon System does:-

1. Andon allows timely corrective actions by alerting personnel when abnormal conditions occur.
2. Allows Shop floor Team Leaders to spend less time and effort monitoring the situation, and
3. Allows Operation teams to monitor equipment and personnel more effectively.
4. It can act as a 2 way communication device e.g. When indicator returns to green; this tells

What an Andon System doesn't do:-

1. Solve Abnormalities
2. Prevent all defects from being passed forward
3. Replace good verbal communication between work groups
4. Remove the need for rectification or customer protection

Direct Benefits of Andon

Control the production

Operators have the ability to 'stop call wait'

Defect reportability & correction, operators can report faults immediately and countermeasures

Safety/ ergonomics, identifies safety and body stress concerns Even loading (balanced processes)

Workable design highlights problems with work density

Implementation Guidelines:

- Implement following Standard Operations ~ stability
- Team structure / ratio / roles and responsibility
- Identify work zones / stations
- Divide the process into manageable steps
- Determine what conditions must be measured
- Design the andon board
- Set the escalation procedure
- Determine the support structure
- Set the criteria for collating downtime data
- Determine confirmation points / regularity
- Set effective communication structure
- Visualise problem solving status
- Andon systems should be thought out and appropriate in design to be effective.
- Andon systems should be implemented when and only when an appropriate support system and escalation
- Andon signals should be simple and easy to understand
- Avoid spending too much money on a 'State of the art' Andon System, prove the system out with

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